Dr. RATAN BORMAN

Associate Professor

Tel.- 9435166864/8011580446

email- rborman62@gmail.com

CERTIFICATE

Certified that the thesis entitled"An Assessment of the Workings of Employees'

State Insurance Corporation (ESIC) with Special Reference to Assam Region" and

submitted by Sri Bidyut Bikash Baishya (Registration No. PhD./1462/2011 Dated 18-

04-2011) for award of the Degree of Doctor of Philosophy in Commerce is the

outcome of a bonafide research work. This work has not been submitted previously

for any other degree of this or any other university. It is further certified that the

candidate has complied with all the formalities as per the requirements of Assam

University.

I recommend that the thesis may be placed before the examiners for consideration of

award of the degree of this university.

[Dr. RATAN BORMAN]

Supervisor